29 August 2025 Finance, Risk and Audit Committee



Meeting location: MITO Kotahitanga Room, Level 3, 50 Customhouse Quay, Wellington

29 August 2025 09:00 AM

Age	nda T	opic	Presenter	Time	Page
Open	agend	a			
<u>Karal</u>	<u>kia tīma</u>	<u>tanga</u>			6
1.	Admi	nistration	Jeremy Morley	09:00 AM-09:10 AM	7
	1.1	Welcome/apologies			
	1.2	Register of interests			7
	1.3	Schedule of committee membership and meeting dates for 2025			9
	1.4	Committee workplan 2025			10
	1.5	Open minutes of 31 July 2025 Finance, Risk and Audit Committee			13
2.	Any c	other open business			
3.	Reso	lution to exclude the public	Jeremy Morley		17
Close	ed agen	da			
4.	Admi	nistration	Jeremy Morley	09:10 AM-09:20 AM	20
	4.1	Closed minutes of 31 July 2025 Finance, Risk and Audit Committee			20
	4.2	Minutes of 19 August 2025 Finance, Risk and Audit Committee e-meeting			27
	4.3	Action list			29
5	Reno	rt from Chief Financial Officer	James Smith	00.30 VW-00.40 VW	30

6.	Treas	urv			50
	6.1	Quarterly treasury report	James Smith	09:40 AM-09:45 AM	50
7.	Capita	al asset planning			52
	7.1	Quarterly property report	James Smith and Jaala Jacobs	09:45 AM-09:55 AM	52
8.	Trans	ition and disestablishment			60
	8.1	Vocational Education and Training Future State	Ziena Jalil, James Smith, Johnny Tramoundanas- Can, and Sandy Shea	09:55 AM-10:40 AM	60
	8.2	Data systems refresh readiness programme	James Smith and Sandy Shea	10:40 AM-10:45 AM	106
Morni	ng tea			10:45 AM-11:00 AM	
9.	Quart	erly risk and compliance report	Ziena Jalil, Phil O'Connell, Kirstin Harvey, and Kirsten Sargent	11:00 AM-11:20 AM	111
10. Jo Sma		nal audit Director, Audit New Zealand in attendance			121
	10.1	Status of external audit recommendations	James Smith	11:20 AM-11:25 AM	121
	10.2	Going concern assessment and pre- year-end review of issues and assumptions	James Smith	11:25 AM-11:35 AM	123
	10.3	Discussion with Office of the Auditor General	Richard McGee, Office of the Auditor General	11:35 AM-11:50 AM	
	10.4	Audit New Zealand and Committee- only session		11:50 AM-12:00 PM	
	Time for necess	or the Committee and Audit New Zealand to talk eary.	without the presence of N	Management, if either party feels it is	
11.	Other	responsibilities			
	11.1	Charter and mandate for this Committee for the rest of 2025	Jeremy Morley	12:00 PM-12:15 PM	
12.	Any o	ther closed business		12:15 PM-12:20 PM	

13. Confirmation of meeting actions

Jeremy Morley and Rebecca Donne

12:20 PM-12:25 PM

Next meeting: Friday 26 September 2025 (Auckland)



A2: Council Delegations to Finance, Risk and Audit Committee (FRAC)

Ref	Subject	Description	Power to Sub-Delegate?
1.	Policies and frameworks	Ability to review policies that fall within the remit of the Finance, Risk and Audit Committee, whether as part of the policy development process (as set out in the Document Development Framework), or otherwise, and approve amendments which are compliance based and do not impact on the strategic direction of Council.	No
2.	Learner fees	To approve standing annual setting of learner fees for existing programmes under legislation, fees for the provision of learner services, fees to assist learners suffering exceptional financial hardship and any other fees prescribed by the Finance, Risk and Audit Committee.	Yes, subject to there being clear limits on thresholds surrounding exercise of the delegated authority.
3.	Treasury limits	To approve limits on treasury financial transactions and financial authorities (as set out in the Treasury Policy).	No
4.	Bank accounts	To approve bank authorities for the maintenance and operation of bank accounts in the name of Te Pūkenga at any registered bank.	Yes, to Authorised Group Signatories as provided in the Group Treasury Policy.
5.	Grants or loans	To approve grants or loans to the Chief Executive, any kaimahi, ākonga or any association of kaimahi or ākonga or guarantee any loans to any kaimahi members.	No
6.	Capital plan	To approve an annual capital plan which aligns with the Group budget.	No
7.	Operating Expenditure Budgeted	To authorise expenditure and sign contracts or purchase orders for operating expenditure (including insurances) within the Council approved budget and where the expenditure aligns with the investment plan.	Yes, subject to there being clear limits on thresholds surrounding exercise of the delegated authority.
8.	Operating Expenditure Unbudgeted	To authorise expenditure and sign contracts or purchase orders for operating expenditure in excess of the Council approved budget, where the expenditure aligns with the investment plan.	Yes, subject to there being clear limits on thresholds surrounding exercise of the delegated authority.
9.	Capital Expenditure Budgeted	To authorise expenditure and sign contracts or purchase orders for capital expenditure within the Council approved budget and annual capital plan that supports the expenditure which is aligned with the investment plan.	Yes, subject to there being clear limits on thresholds surrounding exercise of the delegated authority.



Ref	Subject	Description	Power to Sub-Delegate?
10.	Capital Expenditure Unbudgeted	To authorise individual unbudgeted capital expenditure proposals.	Yes, subject to there being clear limits on thresholds surrounding exercise of the delegated authority.
11.	Tenders for Capital or Operational Expenditure	To accept a tender for an approved capital or operational expenditure project.	Yes, subject to there being clear limits on thresholds surrounding exercise of the delegated authority.
12.	Corporate Asset Planning	To provide approvals in respect of asset management policies, strategies and plans, asset condition, performance and value and programme or project business cases.	No
13.	Other approvals	To approve any other requests not already addressed in the above delegations from business divisions for approval from Te Pūkenga relating to operating or capital expenditure, the disposal of property or non-property assets, the approval of an asset management and utilisation plan (or other property related requests), where the approval of such request exceeds the delegated authority of the Chief Executive or is otherwise referred to the Committee by the Council for a decision.	No
14.	Internal Audit Function	To approve any changes to the internal audit plan.	No
15.	Insurance	To approve the level of insurance coverage and related costs for Te Pūkenga.	No
16.	Delegated authorities	To approve changes to the parameters of delegated authority vested in the Chief Executive, and to appoint attorneys to act under power of attorney on behalf of Te Pūkenga (including the ability to amend or revoke such powers of attorney).	No
17.	Ad hoc	Such ad hoc delegations as authorised by Council from time to time.	No

Karakia timatanga

Tēnā tātou here are some useful phrases you can use to introduce opening karakia next time you are asked to lead it.

Māku e huaki te wānanga nei.

I'll open our shared space.

Kia huakina te wānanga nei ki te karakia.

May our shared space be opened with karakia.

Kāti anō kia karakia e manawa ora ai te wānanga nei.

It's only fitting that we begin with karakia so we may strengthen our shared space together.

Karakia tīmatanga Opening incantation

Whakarongo rā e Rongo
ki Te Pūkenga
te manawa nei
ki te rongo taketake,
te whiwhia, te rawea
te whiwhi-ā-nuku
whiwhi-ā-rangi
i takea mai i te kāhui o ngā ariki.
kia tūturu ka whakamau ai kia
tina,
Tīna! (everybody)
Hui e?
Tāiki e!

Listen o Rongo
to Te Pūkenga
offering gratitude
for the peace and harmony
that allows us to enjoy
he gifts of the earth
and the heavens
bequests of a higher order.
And bind it firmly,
firmly!
Do we all concur?
We concur!

When someone has led karakia to open a hui, it is seen as respectful for someone else to then thank them for carrying out that duty. Here are some mihi to the kaikarakia you can try next time.

Tēnā koe i tō karakia mai.

Thank you for delivering karakia.

Ka nui te mihi o te manawa ki a koe, i tō karakia mai.

With heartfelt gratitude, thank you for delivering karakia.

Kia waiho mā ēnei kupu e kawe atu te whakamiha ki a koe, i tō karakia mai. Nāu oti, e manawa ora nei te wānanga.

May these words convey my sincerest appreciation to you for delivering karakia. Because of you, our shared space is now strengthened.



Te Pūkenga Finance, Risk and Audit Committee Register of Interests

As at 21 August 2025

Name	Interest	Nature of Interest	
Jeremy Morley Chair	Wellington Free Ambulance	Contractor	
Crian	Racing New Zealand	Chair and Director	
	Warwick Trust	Settlor, Trustee, and Beneficiary	
	Wellington Over 60s Cricket	Treasurer and Member	
	Wellington Bridge Club Inc	Honorary Auditor	
	OnTrack Racing Limited	Director and Chair	
Sue McCormack Ex-officio member	Canterbury Earthquakes Insurance Tribunal	Judicial Officer	
	University of Canterbury	Past Chancellor	
	Dress for Success	Honorary solicitor	
Teorongonui Josie Keelan Member	Nil		
Bill Moran Member	WorkSafe NZ	Deputy Chair	
	Chamber Music at the World's Edge Foundation USA	Chair	
	Chamber Music at the World's Edge Foundation NZ	Chair	
	At the World's Edge Music Foundation UK	Trustee	
	Parliamentary Education Trust	Trustee	
	Iti Kōpara Charitable Trust	Trustee	

Name	Interest	Nature of Interest
	Hoops and Life Awhi Trust	Trustee
	New Zealand Qualifications Authority	Deputy Chair
	Pioneer Energy	Director
	Pioneer Energy Renewables GP	Director
	Pioneer Energy Group GP	Director
	TAB New Zealand	Director
	Queenstown Lakes District Council Audit, Finance and Risk Committee	Independent Member
	Arts Council of NZ (Creative NZ) Audit, Finance and Risk Committee	Independent member
	Te Kōki, NZ School of Music, Victoria University of Wellington	Advisory Committee Member
Sam Huggard Member	New Zealand Educational Institute Te Riu Roa	Employee
John Brockies	Resolve Group Ltd	Director
Independent member	Walworth Ltd	Director
	Three Waters Capital Delivery Partnering Board, Tauranga Council	Independent member
	Te Maunga Strategic Capital Investment Board, Tauranga Council	Independent member
	Waste Disposal Services Unincorporated JV between Auckland Council and Waste Management Ltd	Independent Chair



2025 Schedule of Te Pūkenga Council Finance, Risk and Audit Committee meetings

As at 21 August 2025

Name	Role	Meeting dates	Venue
1. Jeremy Morley	Chair	Friday 28 February	Online
2. Bill Moran	Member	Friday 28 March	Online
3. Josie Keelan	Member	Wednesday 30 April	Online
4. Sam Huggard	Member	Friday 30 May	MITO, Wellington
5. Sue McCormack	Ex-officio member	Monday 30 June	MIT, Otara
6. John Brockies	Independent member	Thursday 31 July	Ara, Christchurch
		Friday 29 August	MITO, Wellington
		Friday 26 September	MIT, Otara
		Friday 31 October	Wintec, Hamilton
		Friday 28 November	MIT, Otara

Finance, Risk and Audit Committee Workplan 2025 – as at 5 August 2025

	Fri 28 Feb	Fri 28 Mar	Wed 30 Apr	Fri 30 May	Mon 30 Jun	Fri 31 Jul	Fri 29 Aug	Fri 26 Sep	Fri 31 Oct	Fri 28 Nov
Financial position and performance	100	· · · · ·	30 / Ipi	may	30 3411	301	7.00	Эср	000	
Monthly financial report	•									
Enrolment update	•									
Report from Chief Financial Officer (including monthly financials and enrolments)			•	•	-	•	•	-		•
Treasury										
Treasury report	-			-			-			-
Review of JBWere performance	•			•						
Statement of Investment Performance and Objectives review and JBWere presentation							•			
Capital asset planning	<u> </u>			!		į.		į	į	
Property divestment	•									
Major property project update	•									
High priority building programme update	-									
Tiriti guidance on property disposals	_									
UCOL Manawatū seismic solution business case			•							
CAMS external assessment			•							
Quarterly property report (including divestments, major property projects and high priority building programme)				•			•			•
Five-year capital plans					•					
Wintec D Block HVAC upgrade investment case						•				
EIT C Block strengthening investment case						•				
Property transition plans										

Finance, Risk and Audit Committee Workplan 2025 – as at 5 August 2025

	Fri 28 Feb	Fri 28 Mar	Wed 30 Apr	Fri 30 May	Mon 30 Jun	Fri 31 Jul	Fri 29 Aug	Fri 26 Sep	Fri 31 Oct	Fri 28 Nov
Disestablishment and transition			· ·	· · · · · · · · · · · · · · · · · · ·				•		
Financial management information systems project				•		•				
Data systems refresh readiness programme	•						•			
Regional ITP viability project	•									
Legal guidance on Charter obligations for staff consultation	•									
VET Future State		•	-	•	•	•	•	•	•	•
Work-based learning viability							•			
Annual report										
Update on progress towards 2024 annual report	•									
Approval of annual report including financial statements				•						
Internal control environment										
Quarterly internal audit and assurance report	-									
Data systems refresh readiness programme internal audit				<u> </u>		•				
External audit										
Committee-only time with Audit New Zealand			-	•	•	•	-	-		-
Status of external audit recommendations					•		•			•
Audit NZ report to management 31 December 2024										
Audit letter of representation				•						
External audit			•	•						
Going concern assessment			•				•	•		•
Crown financial statements fraud questionnaire and letter of representation							•			

Finance, Risk and Audit Committee Workplan 2025 – as at 5 August 2025

	Fri 28 Feb	Fri 28 Mar	Wed 30 Apr	Fri 30 May	Mon 30 Jun	Fri 31 Jul	Fri 29 Aug	Fri 26 Sep	Fri 31 Oct	Fri 28 Nov
Pre-year-end review of issues and assumptions							ТВС			
Legislative and organisational compliance										
Contentious legal matters (as part of quarterly risk and compliance report)	•			•						■
Legislative compliance	-									
Delegations register		_					_			
Risk management										
Risk report (as part of quarterly risk and compliance report)				•			-			
Work-based learning business division leads risk discussion	•			,						
Cybersecurity risk									•	
Verbal update on key risks								•	•	
Other responsibilities										
Insurance approval										



Minutes for 31 July 2025 Finance, Risk and Audit Committee

30/07/2025 | 10:00 AM - 12:00 AM - Auckland, Wellington New Zealand Standard Time Ara Madras Street campus, Christchurch

Attendees (6)

John Brockies; Jeremy Morley; Teorongonui Josie Keelan; William Moran; Sue McCormack; Sam Huggard;

In attendance:

Jordan Gush, Gus Gilmore (Chief Executive), James Smith (Chief Financial Officer), Ziena Jalil (Deputy Chief Executive), Rebecca Donne (Governance Director - Minutes), Antoinette Wood (Principal Advisor), Johnny Tramoundanas-Can (Government Relations Director, item 6.1), Phil O'Connell (Senior Advisor Risk and Assurance, item 7.1), Sandy Shea (Digital Programme Director, item 7.1), Jo Smaill (Audit Director at Audit New Zealand, items 6-9.)

Open agenda

Karakia tīmatanga

Jordan Gush delivered the opening karakia and the meeting opened at 10.09am.

1. Administration

1.1 Welcome/apologies

The Committee noted that Bill Moran will join late.

1.2 Register of interests

The Chair reminded members to declare any agenda items where a conflict arises between their role as a member of the Committee and any private or other external interest they may have and stand aside from decision making in respect of that item.

1.3 Schedule of committee membership and meeting dates for 2025

The Committee noted the schedule of meetings for 2025 and that this is subject to change as required.

1.4 Committee workplan 2025

The Committee noted the workplan for 2025 and provided feedback to:

- Add a going concern assessment discussion as a standing agenda item for rest of the year.
- Add the delegations register, work-based learning viability and a detailed RASCI for the VET Future
 State programme to the August meeting.
- Add cybersecurity risk (from handover perspective) to the October or November meeting.

1.5 Open minutes of 30 June 2025 Finance, Risk and Audit Committee

No matters were arising from the open minutes.

RESOLVED (J. Morley/S. Huggard)

That Te Pūkenga Finance, Risk and Audit Committee approve the open minutes of the 30 June 2025 Finance, Risk and Audit Committee.

CARRIED

2. Any other open business

The Committee agreed to hold a discussion about its purpose in the Closed session under other business and requested that delegations for work-based learning viability are addressed in August.

3. Resolution to exclude the public

RESOLVED (J. Morley/S. McCormack)

That the public be excluded from the remainder of the meeting. This resolution will be made in reliance on section 48(1) of the Local Government Official Information and Meetings Act 1987 (LGOIMA) (noting Te Pūkenga Council is specified, in Schedule 2 of LGOIMA, as a body to which LGOIMA applies) and the particular interests protected by section 9 of the Official Information Act 1982 (OIA) which would be prejudiced by the holding of the relevant parts of the proceedings of the meeting in public. The general subject of each matter to be considered while the public is excluded and the reason for passing the resolution in relation to each matter are as per the table below:

4. Adm		
	inistration (closed)	
4.1	Closed minutes of 30 June 2025 Finance, Risk and Audit Committee	Section 9(2)(b)(ii) OIA
		Section 9(2)(g)(ii) OIA
		Section 9(2)(i) OIA
		Section 9(2)(j) OIA
4.2	Action list	Section 9(2)(b)(ii) OIA
		Section 9(2)(i) OIA
5.	Report from Chief Financial Officer - July 2025	Section 9(2)(b)(ii) OIA
		Section 9(2)(i) OIA
5.1	Wintec D Block HVAC upgrade investment case	Section 9(2)(b)(ii) OIA
		Section 9(2)(i) OIA
		Section 9(2)(j) OIA
5.2	EIT C Block strengthening investment case	Section 9(2)(b)(ii) OIA
		Section 9(2)(i) OIA
		Section 9(2)(j) OIA
6. Tran	sition and disestablishment	
6.1	Vocational Education and Training Future State	Section 9(2)(b)(ii) OIA
		Section 9(2)(g)(ii) OIA
		Section 9(2)(i) OIA
6.2	Financial management information systems project closure	Section 9(2)(b)(ii) OIA
		Section 9(2)(i) OIA
		Section 9(2)(j) OIA
7. Inter	rnal control environment	
7.1	Data systems refresh readiness programme internal audit	Section 9(2)(b)(ii) OIA
		Section 9(2)(i) OIA
8.	Risk management	Section 9(2)(g)(ii) OIA
9. Exte	rnal audit	
9.1	Letter to Minister for Vocational Education from Office of the Auditor General	Section 9(2)(g)(ii) OIA
	re: Audit for the year ended 31 December 2024	
9.2	Audit New Zealand and Committee-only session	Section 9(2)(g)(ii) OIA
Other	responsibilities	

Item	General subject of each matter to be considered	Section(s)
10.	Any other closed business	Section 9(2)(b)(ii) OIA Section 9(2)(g)(ii) OIA Section 9(2)(i) OIA
11.	Confirmation of meeting actions	Section 9(2)(g)(ii) OIA Section 9(2)(i) OIA

Interests

Section	Interest
Section 9(2)(b)(ii) OIA	To protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.
Section 9(2)(g)(ii) OIA	To maintain the effective conduct of public affairs through the protection of such Ministers, members of organisations, officers, and employees from improper pressure or harassment.
Section 9(2)(i) OIA	To enable the organisation holding the information to carry out, without prejudice or disadvantage, commercial activities.
Section 9(2)(j) OIA	To enable a Minister of the Crown or any public service agency or organisation holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).

And that certain employees from Te Pūkenga, namely Antoinette Wood, Johnny Tramoundanas-Can, Simon Casford, Sandy Shea and Phil O'Connell; and employees of Audit New Zealand, namely Jo Smaill, be permitted to remain at the meeting, after the public has been excluded because of their specific knowledge in relation to the above items. This knowledge, which will be of assistance in relation to the matters above to be discussed, is relevant to those matters because they have assisted in the progression of such matters.

CARRIED

The Committee moved into a public excluded session at 10.17am.

The meeting closed at 11.49am.



Te Pūkenga Finance, Risk and Audit Committee Meeting

3. Resolution to exclude the public

It will be moved by the Chair that the public be excluded from the remainder of the meeting. This resolution will be made in reliance on section 48(1) of the Local Government Official Information and Meetings Act 1987 (LGOIMA) (noting Te Pūkenga Council is specified, in Schedule 2 of LGOIMA, as a body to which LGOIMA applies) and the particular interests protected by section 9 of the Official Information Act 1982 (OIA) which would be prejudiced by the holding of the relevant parts of the proceedings of the meeting in public.

The general subject of each matter to be considered while the public is excluded and the reason for passing the resolution in relation to each matter are as follows:

Item	General subject of each matter to be considered	Section(s)		
4. Administration (closed)				
4.1	Closed minutes of 31 July 2025 Finance, Risk and Audit Committee	Section 9(2)(b)(ii) OIA Section 9(2)(g)(ii) OIA Section 9(2)(i) OIA Section 9(2)(j) OIA		
4.2	Closed minutes of 19 August 2025 Finance, Risk and Audit Committee e-meeting	Section 9(2)(i) OIA		
4.3	Action list	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA		
5.	Report from Chief Financial Officer – August 2025	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA		
6. Treas	ury			
6.1	Quarterly Treasury report	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA		
7. Capit	al asset planning			
7.1	Quarterly property report	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA Section 9(2)(j) OIA		

Item	General subject of each matter to be considered	Section(s)
8. Trans	ition and disestablishment	<u>'</u>
8.1	Vocational Education and Training Future State	Section 9(2)(b)(ii) OIA Section 9(2)(g)(ii) OIA Section 9(2)(i) OIA
8.2	Data systems refresh readiness programme	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA
9.	Quarterly risk and compliance report	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA
10. Exte	ernal audit	
10.1	Status of external audit recommendations	Section 9(2)(b)(ii) OIA Section 9(2)(g)(ii) OIA
10.2	Going concern assessment and pre-year-end review of issues and assumptions	Section 9(2)(b)(ii) OIA Section 9(2)(g)(ii) OIA
10.3	Discussion with Office of the Auditor General	Section 9(2)(g)(ii) OIA
10.4	Audit New Zealand and Committee-only session	Section 9(2)(g)(ii) OIA
11. Oth	er responsibilities	
11.1	Charter and mandate for this Committee for the rest of 2025	Section 9(2)(b)(ii) OIA Section 9(2)(g)(ii) OIA Section 9(2)(i) OIA
12. Any other closed business		Section 9(2)(b)(ii) OIA Section 9(2)(g)(ii) OIA Section 9(2)(i) OIA
13. Confirmation of meeting actions		Section 9(2)(b)(ii) OIA Section 9(2)(g)(ii) OIA Section 9(2)(i) OIA

And that:

- certain employees from Te Pūkenga, namely James Smith, Jaala Jacobs, Ziena Jalil, Johnny Tramoundanas-Can, Sandy Shea, Phil O'Connell, Kirsten Sargent; and
- certain employees of Audit New Zealand, namely Jo Smaill; and
- certain employees of the Office of the Auditor General, namely Richard McGee

be permitted to remain at the meeting, after the public has been excluded, because of their specific knowledge in relation to the above items. This knowledge, which will be of assistance in relation to the matters above to be discussed, is relevant to those matters because they have assisted in the progression of such matters.

Interests

Section	Interest
Section 9(2)(b)(ii) OIA	To protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.
Section 9(2)(g)(ii) OIA	To maintain the effective conduct of public affairs through the protection of such Ministers, members of organisations, officers, and employees from improper pressure or harassment.
Section 9(2)(i) OIA	To enable the organisation holding the information to carry out, without prejudice or disadvantage, commercial activities.
Section 9(2)(j) OIA	To enable a Minister of the Crown or any public service agency or organisation holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).