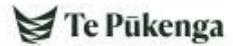


# 28 February Finance Risk and Audit Committee



28 February 2024 09:00 AM - 10:30 AM

Agenda Topic	Presenter	Time	Page
<a href="#">Karakia timatanga</a>			4
Open Agenda			
1. Administration (open)		09:00 AM-09:05 AM	5
1.1 Welcome/apologies			
1.2 <a href="#">Register of interests</a>			5
1.3 <a href="#">Schedule of committee membership and meeting dates for 2024</a>			7
1.4 <a href="#">Committee workplan 2024</a>			8
1.5 <a href="#">Open minutes of 14 February Finance Risk and Audit Committee</a>			10
Recommendation: That Te Pūkenga Finance Risk and Audit Committee (the Committee) approve the open minutes of the 14 February Finance Risk and Audit Committee.			
2. Any other open business		09:05 AM-09:10 AM	
2.1 Frequency of committee meetings	Gus Gilmore		
3. <a href="#">Resolution to exclude the public</a>			14
Closed Agenda			
4. Administration		09:10 AM-09:15 AM	18
4.1 Closed minutes of 14 February Finance Risk and Audit Committee			
Recommendation: That Te Pūkenga Finance Risk and Audit Committee (the Committee) approve the closed minutes of the 14 February Finance Risk and Audit Committee.			
4.2 <a href="#">Closed minutes of 15 February e-meeting</a>			18
4.3 <a href="#">Action list</a>			19
For noting			

5.	Financial position and performance		09:15 AM-09:35 AM	20
5.1	<a href="#">December financial report</a>	Michelle Teirney		20
5.2	<a href="#">January financial report</a>	Michelle Teirney		24
5.3	<a href="#">Enrolment update</a>	Michelle Teirney		32
5.4	<a href="#">Northtec financial analysis</a>	Michelle Teirney		38
6.	Capital asset planning		09:35 AM-09:40 AM	41
6.1	<a href="#">Major property report</a>	Michelle Teirney and Grant McPhail		41
7.	Annual report		09:40 AM-09:45 AM	54
	*Audit NZ in attendance			
7.1	<a href="#">Te Pūkenga annual report</a>	Clarke Raymond and Ziena Jalil		54
8.	Risk management		09:45 AM-09:50 AM	69
8.1	<a href="#">Risk report</a>	Jodie Banner and Ziena Jalil		69
	*Audit NZ in attendance			
9.	Legislative and organisational compliance		09:50 AM-09:55 AM	75
9.1	<a href="#">Contentious legal matters</a>	Kara Hiron and Ziena Jalil		75
	*Audit NZ in attendance			
10.	External audit		09:55 AM-10:00 AM	94
	*Audit NZ in attendance			
10.1	<a href="#">Status of external audit recommendations</a>	Jodie Banner		94
11.	Implementation/disestablishment governance		10:00 AM-10:05 AM	98
11.1	<a href="#">FMIS update</a>	Michelle Teirney		98
For discussion				
12.	Group Treasury Policy		10:05 AM-10:10 AM	103
12.1	<a href="#">Annual Review of JB Were portfolio</a>	Michelle Teirney		103
13.	Implementation/disestablishment governance		10:10 AM-10:20 AM	118

13.1	<a href="#">Update on disestablishment working group and specialist advisor group</a>	Gus Gilmore and Caleb Kiriona	118
13.2	PMO role and work on disestablishment Verbal update	Jeremy Morley	
13.3	Report to Minister for 31 March Verbal update	Jeremy Morley	
For approval			
14.	Capital asset planning	10:20 AM-10:30 AM	127
14.1	<a href="#">High priority building programme</a>	Michelle Teirney and Grant McPhail	127
14.2	<a href="#">Junction on Fenton</a>	Michelle Teirney	135
14.3	<a href="#">EIT business case</a>	Michelle Teirney and Ben Harland	139
15.	Legislative and organisational compliance *Audit NZ in attendance	10:30 AM-10:45 AM	150
15.1	<a href="#">2023 Legislative Compliance</a>	Kara Hiron and Ziena Jalil	150
15.2	<a href="#">Delegations policy and register</a>	Michelle Teirney and Kara Hiron	159
16.	Any other closed business	10:45 AM-10:50 AM	211
16.1	<a href="#">De-registration of PINZ</a>	Michelle Teirney	211
	<a href="#">Karakia whakakapi and close of meeting</a>		215

# Karakia timatanga

Tēnā tātou here are some useful phrases you can use to introduce opening karakia next time you are asked to lead it.

**Māku e huaki te wānanga nei.**

I'll open our shared space.

**Kia huakina te wānanga nei ki te karakia.**

May our shared space be opened with karakia.

**Kāti anō kia karakia e manawa ora ai te wānanga nei.**

It's only fitting that we begin with karakia so we may strengthen our shared space together.

## Karakia tīmatanga Opening incantation

**Whakarongo rā e Rongo  
ki Te Pūkenga  
te manawa nei  
ki te rongo taketake,  
te whiwhia, te rawea  
te whiwhi-ā-nuku  
whiwhi-ā-rangi  
i takea mai i te kāhui o ngā ariki.  
kia tūturu ka whakamau ai kia  
tina,  
Tina! (everybody)  
Hui e?  
Tāiki e!**

Listen o Rongo  
to Te Pūkenga  
offering gratitude  
for the peace and harmony  
that allows us to enjoy  
he gifts of the earth  
and the heavens  
bequests of a higher order.  
And bind it firmly,  
firmly!  
Do we all concur?  
We concur!

When someone has led karakia to open a hui, it is seen as respectful for someone else to then thank them for carrying out that duty. Here are some mihi to the kaikarakia you can try next time.

**Tēnā koe i tō karakia mai.**

Thank you for delivering karakia.

**Ka nui te mihi o te manawa ki a koe, i tō karakia mai.**

With heartfelt gratitude, thank you for delivering karakia.

**Kia waiho mā ēnei kupu e kawē atu te whakamiha ki a koe, i tō karakia mai. Nāu oti, e manawa ora nei te wānanga.**

May these words convey my sincerest appreciation to you for delivering karakia. Because of you, our shared space is now strengthened.



# Te Pūkenga Finance Risk and Audit Register of Interests

**As at 8 December 2023**

Name	Interest	Nature of Interest
<b>Jeremy Morley</b> Chair	Wellington Free Ambulance	Contractor
	Te Kupenga – Catholic Leadership Institute (A registered PTE)	Contractor
	Racing New Zealand	Director
	Warwick Trust	Settlor, Trustee, and Beneficiary
	YW/Petone Hockey Club Inc	Treasurer
	Wellington Over 60s Cricket	Treasurer
	Wellington Bridge Club Inc	Honorary Auditor
<b>Sue McCormack</b> Ex-officio member	Kiwirail	Deputy Chair
	Canterbury Earthquakes Insurance Tribunal	Judicial Officer
	University of Canterbury	Past Chancellor
	Dress for Success	Honorary solicitor
<b>Teorongonui Josie Keelan</b> Member	Te Pūkenga: Unitec	Supervisor
<b>John Brockies</b> Member	Resolve Group Ltd	Director
	Walworth Ltd	Director
<b>Bill Moran</b> Member	High Performance Sport New Zealand	Director
	WorkSafe NZ	Deputy Chair
	Southern Generation LP	Chair

	Pioneer Energy	Director
	Chamber Music at the World's Edge Trust USA	Chair
	Youthtown Inc	Trustee
	Youthtown Foundation	Trustee
	Parliamentary Education Trust	Trustee
	New Zealand Symphony Orchestra Foundation	Trustee
	Iti Kōpara Charitable Trust	Trustee
	Hoops and Life Awhi Trust	Trustee
	Sport New Zealand	Director

## 2024 Schedule of Te Pūkenga Finance Risk and Audit Committee meetings

As at 13 February 2024

### Committees

#### Finance Risk and Audit Committee – confirmed dates

Name	Role	Meeting dates	Venue
1. Jeremy Morley	Chair	<del>Wednesday 31 January</del>	MIT Ōtara
2. Bill Moran	Member	<del>Wednesday 14 February</del>	Online
3. Josie Keelan	Member	Wednesday 28 February	Online
4. John Brockies	Member	Wednesday 28 February	Online
5. Sue McCormack	Ex-officio member	Wednesday 13 March	TBC
Independent advisors:	Caroline Seelig Tony Gray	Wednesday 27 March	Online

Further dates for this committee will be confirmed at the 13 March meeting.

Agenda item	Confirmed dates						Dates to be confirmed at end of March																		
	Jan 31	Feb 14	Feb 28	Mar 13	Mar 27	Apr 26	May 8	May 22	Jun 5	Jun 19	Jul 3	Jul 17	Jul 31	Aug 7	Aug 21	Sep 4	Sep 18	Oct 2	Oct 16	Oct 30	Nov 6	Nov 20	Dec 4	Dec 18	
<b>Financial approvals</b>																									
Five-year capital plan intentions									•																
Fee setting (including student levy)													•												
Insurance renewal																			•						
<b>Financial strategy and planning</b>																									
Financial plan update	•																								
Budget 2025 (if required)																			•						
<b>Financial position and performance</b>																									
Monthly financial report	•		•		•	•		•		•		•		•		•		•		•		•		•	
Financial modelling update		•		Further updates to be scheduled																					
NorthTec financial analysis			•																						
Budget assumptions review																•									
Enrolment update	•		•		•																				
<b>Group Treasury Policy</b>																									
Treasury report		•				•						•							•						
JB Were portfolio			•																						
Group treasury policy																			•						
Signatories update		•																							
<b>Capital asset planning</b>																									
Major property project update	•		•		•	•		•		•		•		•		•		•		•		•		•	
High priority building programme update	•		•		•	•		•		•		•		•		•		•		•		•		•	
Wellington Regent make good approval for unbudgeted OPEX	•																								
EIT Hawke's Bay Remediation Investment Case			•																						
CAMS Assessment - internal only for 2024								•																	
Property and Lease Strategy and Plan					•	•		•		•															
Fenton junction			•																						
<b>Implementation/disestablishment governance</b>																									
FMIS/EPM project	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•
Disestablishment working group updates	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•
<b>Annual report, including financial statements</b>																									
Te Pūkenga Annual Report			•			•																			
<b>Internal control environment</b>																									
Status of 2024 Audit and Assurance Plan				•			•					•									•				
2023 Internal Audit Reports				•																					
Status of internal audit and assurance recommendations							•					•									•				
<b>Internal audit function</b>																									

Legend: • Approval • Endorsement to Council • Information

Finance Risk and Audit Committee Workplan 2024

Agenda item	Confirmed dates						Dates to be confirmed at end of March																		
	Jan 31	Feb 14	Feb 28	Mar 13	Mar 27	Apr 26	May 8	May 22	Jun 5	Jun 19	Jul 3	Jul 17	Jul 31	Aug 7	Aug 21	Sep 4	Sep 18	Oct 2	Oct 16	Oct 30	Nov 6	Nov 20	Dec 4	Dec 18	
2025 Internal audit plan (if required)																									
<b>External audit</b>																									
Committee and Audit New Zealand only session (if required)	•		•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•
30 June 2024 FSG audit fee	•																								
Status of external audit recommendations			•									•										•			
Audit letter of representation									•																
External audit									•																
Going concern assessment									•																
Audit NZ report to management 31 December 2023									•																
Crown Financial Statements declaration															•										
2025 external audit and engagement letter (if required)																						•			
Pre-year-end review of issues and assumptions																						•			
<b>Legislative and organisational compliance</b>																									
Contentious legal matters			•				•										•					•			
Legislative compliance			•																						
Delegations policy and register			•																						
Conflicts of interest policy				TBC																					
Risk and assurance policy (TBC)												•													
<b>Risk management</b>																									
Risk report			•				•					•										•			
Risk management framework (TBC)							•																		
<b>Group audit, risk and compliance issues</b>																									
TBC																									
<b>Engagement with tāngata whenua</b>																									
TBC																									
<b>Other responsibilities</b>																									
Terms of Reference review	•																								
Deregistration of PINZ			•																						
2025 meeting dates (if required)															•										
2025 workplan (if required)																			•						
Committee self-review																									•

Legend: • Approval • Endorsement to Council • Information



## Open minutes for 14 February Finance Risk and Audit Committee

14/02/2024 | 09:00 AM - 10:30 AM - Auckland, Wellington New Zealand Standard Time

### Attendees (9)

John Brockies; Jeremy Morley; Teorongonui Josie Keelan; Michelle Teirney; William Moran; Sue McCormack; Haley Passmore; Caroline Seelig; Tony Gray

Apologies: Gus Gilmore and Ziena Jalil

### Karakia timatanga

The Chair delivered the opening karakia.

## 1. Administration (open)

### 1.1 Welcome/apologies

Gus Gilmore and Ziena Jalil were apologies for the meeting.

### 1.2 Register of interests

The Chair requested that any updates to the Register of Interests be sent to the Governance Advisor. No conflicts were identified with any items on the agenda for today's meeting.

### 1.3 Schedule of committee membership and meeting dates for 2024

The Committee noted the schedule of meeting dates until the end of March and the Chair advised that the meeting on 28 February will be online and that the 13 March meeting will be held in-person. The Committee noted that there will be a discussion at the 13 March meeting about the meeting schedule for the remainder of 2024.

### 1.4 Committee workplan 2024

**ACTION: Update the workplan to:**

- *include timing for a further update on Financial modelling*
- *combine the property and lease strategy and property and lease plan items under the heading 'Capital asset planning.'*
- *add monthly updates on FMIS project.*

*- move the Enrolment update item to under the heading 'Financial position and performance.'*  
*(Assignee(s): Haley Passmore; Due Date: None).*

### **1.5 Open minutes of 31 January Finance Risk and Audit Committee**

**Resolved** (J. Brockies/J. Morley)

That Te Pūkenga Finance Risk and Audit Committee (the Committee) receive the open minutes of the 31 January 2024 Finance and Capital Investment Committee.

**CARRIED**

## **2. Group Treasury Policy**

### **2.1 Signatories update**

**Resolved** (J. Morley/T. Keelan)

That Te Pūkenga Finance Risk and Audit Committee (the Committee):

- a. receive the report titled 'Bank account signatories'; and
- b. recommend to Council that Sue McCormack, Jeremy Morley and Bill Moran be added to the current authorised bank signatories and that Peter Winder and Murray Strong are removed as bank signatories.

**CARRIED**

## **3. Any other open business**

There was no other business on the open agenda.

## **4. Resolution to exclude the public**

**Resolved** (J. Morley/B. Moran)

That the public be excluded from the remainder of the meeting. This resolution will be made in reliance on section 48(1) of the Local Government Official Information and Meetings Act 1987 (LGOIMA) (noting Te Pūkenga Council is specified, in Schedule 2 of LGOIMA, as a body to which LGOIMA applies) and the particular interests protected by section 9 of the Official Information Act 1982 (OIA) which would be prejudiced by the holding of the relevant parts of the proceedings of the meeting in public.

The general subject of each matter to be considered while the public is excluded and the reason for passing the resolution in relation to each matter are as follows:

Item	General subject of each matter to be considered	Section(s)
6. Administration (closed)		

6.1	Closed minutes of 31 January 2024 Finance Risk and Audit Committee	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA
For noting		
7. Financial position and performance		
7.1	Financial modelling update	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA
8. Group Treasury Policy		
8.1	Treasury report	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA

For discussion		
9. Implementation/disestablishment governance		
9.1.	Implementation/disestablishment governance update	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA Section 9(2)(j) OIA
10.	Any other closed business	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA

**Interests**

Section	Interest
Section 9(2)(b)(ii) OIA	To protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.
Section 9(2)(i) OIA	To enable the organisation holding the information to carry out, without prejudice or disadvantage, commercial activities.
Section 9(2)(j)	To enable a Minister of the Crown or any public service agency or organisation holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).

And the following persons be permitted to remain at the meeting, after the public has been excluded:

1. Certain employees from Te Pūkenga because of their specific knowledge in relation to the above items. This knowledge, which will be of assistance in relation to the matters above to be discussed, is relevant to those matters because they have assisted in the progression of such matters.
2. Caroline Seelig and Tony Gray, because those persons have knowledge that will assist the Committee. This knowledge is relevant to the matters to be discussed because those persons have significant experience in the tertiary education sector and relevant financial expertise.

CARRIED

### **Karakia whakakapi and close of meeting**

The Chair delivered the closing karakia and the meeting closed at 9.59am.



# Te Pūkenga Finance Risk and Audit Committee Meeting

## 3. Resolution to exclude the public

It will be moved by the Chair that the public be excluded from the remainder of the meeting. This resolution will be made in reliance on section 48(1) of the Local Government Official Information and Meetings Act 1987 (LGOIMA) (noting Te Pūkenga Council is specified, in Schedule 2 of LGOIMA, as a body to which LGOIMA applies) and the particular interests protected by section 9 of the Official Information Act 1982 (OIA) which would be prejudiced by the holding of the relevant parts of the proceedings of the meeting in public.

The general subject of each matter to be considered while the public is excluded and the reason for passing the resolution in relation to each matter are as follows:

Item	General subject of each matter to be considered	Section(s)
<b>4. Administration (closed)</b>		
4.1	Closed minutes of 14 February 2024 Finance Risk and Audit Committee	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA
4.2	Closed minutes of 15 February e-meeting	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA
4.3	Action list	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA
<b>For noting</b>		
<b>5. Financial position and performance</b>		
5.1	December financial report	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA
5.2	January financial report	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA
5.3	Enrolment update	Section 9(2)(b)(ii) OIA

		Section 9(2)(i) OIA
5.4	Northtec financial analysis	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA
<b>6. Capital asset planning</b>		
6.1	Major property report	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA
<b>7. Annual report</b>		
7.1	Te Pūkenga annual report	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA
<b>8. Risk management</b>		
8.1	Risk report	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA
<b>9. Legislative and organisational compliance</b>		
9.1	Contentious legal matters	Section 9(2)(b)(ii) OIA Section 9(2)(h) Section 9(2)(i) OIA
<b>10. External audit</b>		
10.1	Status of external audit recommendations	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA
<b>11. Implementation/disestablishment governance</b>		
11.1	FMIS update	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA
<b>For discussion</b>		

<b>12. Group Treasury Policy</b>		
12.1	Annual Review of JB Were portfolio	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA
<b>13. Implementation/disestablishment governance</b>		
13.1	Update on disestablishment working group and specialist advisor group	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA
13.2	PMO role and work on disestablishment	Section 9(2)(i) OIA
13.3	Report to Minister for 31 March	Section 9(2)(i) OIA
<b>For approval</b>		
<b>14. Capital asset planning</b>		
14.1	High priority building programme	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA
14.2	Junction on Fenton	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA Section 9(2)(j)
14.3	EIT business case	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA Section 9(2)(j)
<b>15. Legislative and organisational compliance</b>		
15.1	2023 Legislative Compliance	Section 9(2)(b)(ii) OIA Section 9(2)(h) Section 9(2)(i) OIA
15.2	Delegations policy and register	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA

<b>16. Any other closed business</b>		
16.1	De-registration of PINZ	Section 9(2)(b)(ii) OIA Section 9(2)(i) OIA

**Interests**

Section	Interest
Section 9(2)(b)(ii) OIA	To protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.
Section 9(2)(h) OIA	To maintain legal professional privilege.
Section 9(2)(i) OIA	To enable the organisation holding the information to carry out, without prejudice or disadvantage, commercial activities.
Section 9(2)(j) OIA	To enable a Minister of the Crown or any public service agency or organisation holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).

And the following persons be permitted to remain at the meeting, after the public has been excluded:

1. Certain employees from Te Pūkenga, namely Kara Hiron, Clarke Raymond, Simon Casford, Jodie Banner, Grant McPhail, Johnny Tramoundanas-Can, and Ben Harland because of their specific knowledge in relation to the above items. This knowledge, which will be of assistance in relation to the matters above to be discussed, is relevant to those matters because they have assisted in the progression of such matters.
2. Caroline Seelig and Tony Gray, because those persons have knowledge that will assist the Committee. This knowledge is relevant to the matters to be discussed because those persons have significant experience in the tertiary education sector and relevant financial expertise.

# Tā Te Pūkenga Komiti Pūrongo

## Te Pūkenga Finance Risk and Audit Committee Report

28 February 2024

<b>Title</b>	<b>Late item re Official Information Act request in response to the Minister of Tertiary Education and Skills' Letter of Expectations</b>
<b>Provided by</b>	Rebecca Donne, Council Secretary
<b>For</b>	Approval

### Te Taunaki | Recommendation(s)

It is recommended that Te Pūkenga Finance Risk and Audit Committee (the Committee):

a.	Resolve to discuss the 'Official Information Act request in response to the Minister of Tertiary Education and Skills' Letter of Expectations' as item 16.2. under 'Any other general business' on the public excluded agenda;
b.	Note that the late item 'Official Information Act request in response to the Minister of Tertiary Education and Skills' Letter of Expectations' was not on the agenda because it was not prepared until 26 February 2024;
c.	Note that the late item 'Official Information Act request in response to the Minister of Tertiary Education and Skills' Letter of Expectations' cannot be delayed until a subsequent meeting because a response is required before 1 March 2024;
d.	Note that under the Local Government Official Information and Meetings Act, no resolution, decision, or recommendation may be made in respect of the item except to refer the item to a subsequent meeting of the local authority for further discussion.

### Te Tāhuhu Kōrero | Background

Te Pūkenga has received an Official Information Act request for:

- The report(s) provided by Te Pūkenga in response to the Minister of Tertiary Education and Skills, Hon Penney Simmonds', Letter of Expectations. In particular, the report on the status of Te Pūkenga's current work plan in light of the contents of the letter.*
- Any other correspondence between the Minister of Tertiary Education and Skills and Te Pūkenga related to the report(s).*

As the agenda for the Finance Risk and Audit Committee meeting had already been published, this need to be considered as a late item at the meeting on 28 February 2024.

## **Te pūtake o tēnei pūrongo | Purpose of this report**

This report provides a resolution for the Committee to consider a late item ‘Official Information Act request in response to the Minister of Tertiary Education and Skills’ Letter of Expectations’ at its 28 February 2024 meeting.

## **Te Ahunga Ki Mua | Next steps**

If passed, the item Official Information Act request in response to the Minister of Tertiary Education and Skills’ Letter of Expectations’ will be considered in the public excluded section of the meeting..

# Karakia whakakapi

Tēnā tātou here are some useful phrases you can use to introduce closing karakia next time you are asked to lead it.

**Māku e whakakapi te wānanga nei.**

I will conclude our shared space.

**Kia whakakapia te wānanga nei ki te karakia.**

May our shared space be concluded with karakia.

**Kua pau tonu te wā, nā reira māku e whakakapi te wānanga nei ki te karakia.**

We're just about out of time, therefore I will conclude our shared space with karakia.

## Karakia whakakapi Closing incantation

Puritia,  
puritia ngā kōrero o te wānanga  
puritia Kia ū, kia mau  
puritia kia ita  
Unuhia, unuhia atu rā  
Te tapu o te kāhui o ngā ariki  
mauria atu rā ko te kahu ora o  
Rongo  
he rongo taketake  
he rongo mau tonu  
ka whakamau kia tina,  
Tina! (*everybody*)  
Hui e, Tāiki e!

Hold fast,  
hold firmly the words of the  
academy  
cement them firmly  
fixed in the mind.  
Release ourselves  
of the decorum of formality  
let us take up the life giving  
cloak of Rongo  
the permanence of peace  
and harmony  
and bind it firmly,  
Firmly!

## Our values



### Manawa nui

We reach out and welcome in



### Manawa roa

We learn and achieve together



### Manawa ora

We strengthen and grow  
the whole person